



MINUTES OF THE MEETING OF THE BOARD OF GOVERNORS

April 26, 2018

The meeting was held at 1:00 p.m. in Room 4155 Stevenson Hall.

PRESENT: Mr. P. Jenkins, Chair  
Ms. K. Kwan, Secretary

Ms. S. Bennett  
Dr. P. Bishop  
Ms. W. Boye  
Ms. C. Burghardt-Jesson  
Dr. J. Capone  
Dr. A. Chakma  
Ms. S. Chrominska  
Ms. K. Cole  
Dr. J. Deakin  
Mr. K. Gibbons  
Dr. R. Giffin  
Mr. H. Hassan  
Mr. M. Helfand

Mr. D. Keddy  
Mr. R. Konrad  
Mr. M. Lerner  
Ms. L. Logan  
Dr. K. Mequanint  
Ms. N. Noonan  
Mr. V. Pirone  
Mr. B. Ross  
Ms. C. Stephenson  
Mr. K. Sullivan  
Dr. J. Toswell  
Mr. M. Wilson

---

On behalf of the Board, the Chair thanked H. Hassan, former Chair of the Board, who retires after nine years of service at the end of April, for his time, leadership and support.

BG.18-28

REPORT OF THE PRESIDENT

The President's report, distributed with the agenda, consisted of the following topics:

- Official grand opening of the Western Interdisciplinary Research Building (WIRB)
- Provincial grant helps Western reduce greenhouse emissions
- Provincial budget highlights
- Federal budget invests in fundamental research
- Superclusters Initiative presents opportunity for Western
- Mental health Strategic Plan
- Times Higher Education Summit
- Western leadership update





BG.18-34

Annual Report and Recommendations of the Student Services Committee

It was moved by M. Lerner, seconded by P. Bishop,

That the ancillary fees collected by the University be those detailed in Appendix II, Annex 4, as recommended by the Student Services Committee.



include additional wording to emphasize that it may apply to online communications/postings; and, clearly centralize responsibility for handling of complaints. He recommended that no changes be made to the Code relating to its jurisdiction over off-campus conduct.

A member voiced concern that the revisions to the Code are being considered at a time when the students are leaving campus and should be tabled until September. S. Jarrett explained that once the revised Code is approved it will be circulated to the Western Community. Members believe that it is important that the Code be in place for September, the start of a new academic year.

The question was called and CARRIED.

REPORT OF THE FUND RAISING AND DONOR RELATIONS COMMITTEE [Appendix V]

Prior to considering the Report of the Fund Raising and Donor Relations Committee, the Chair provided a high level overview of the recent work of the Committee.

BG.18-42

Information Item Reported by the Fund Raising and Donor Relations Committee

The Report of the Fund Raising and Donor Relations Committee, detailed in Appendix V, contained the following item that was received for information by unanimous consent:

- Fund Raising Activity Quarterly Report to January 31, 2018

ITEMS REFERRED BTc -0.005 Tw 4.:l6(i)3.1(n91.1(T)2 0.337 0 Td (42)Tj 0 Tc 0 Tw ( )Tj /TT2 1 Tf 0.004 Tc -0







## Western's Planning Parameters

- Moving to Final Year of 4-Year Plan
- Recommendations Guided by Strategic Plan
- Enrolments
  - Undergraduate: First-Year Class of about 5,170
    - With 650 International
  - Graduate: as per Faculty Plans
- Final Year of Current Revenue-Sharing System
  - Up to 2017-18 Enrolments/Teaching
- Tuition Rates for 2018-19
  - Domestic Rates at Maximum of 3% Overall
  - Undergrad Int'l: still moving towards Ontario-U6 levels

## Average Entering Grade of Full-Time First-Year Students from Ontario High Schools


Western: T  
(F



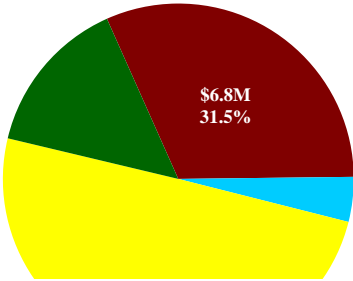
11



## Investments and New Initiatives in this Budget

Investment / New Initiative	Investment	Strategic Plan Pillars

**Endowment Income Available for Spending in 2016-17**  
**(Total = \$21.6M)**



## Summary of the 2018-19 Operating Budget (Table 2)

- **Revenue Forecast** = \$ 787.3M  
– Increase of 2.7%
- **Expenditure Plan** = \$ 808.2M  
– Increase of 7.1%
- **Projected In-Year Position** = \$ -20.9M
-



# Operating Expenditures

## Recommendations for the Faculties (Table 4)

- Initial Budget Adjustment (IBA)
- Faculty Turnover Recovery – if applicable



### **Scholarships and Bursaries (Table 5)**

- Undergraduate Scholarships estimated at \$7.3M
- Tuition Re-Investment increases by \$440K – to \$16.4M
- Privately-funded Student Aid projected to be \$7.3M
- **Total Student Aid Spending of \$33.6M from Central Budget**
- Faculties now responsible for Graduate Support – \$58M Projected for 2018-19

### **Recommendations for Support Units (Table 6)**

- Initial Budget Adjustment (IBA)
- Support Unit Priorities Fund (SUPF) Allocations
- Base Allocations to “Maintain Core Services”
- Operating Costs of New Facilities
  - To Facilities Management and Police
- **Total Base Allocation of \$101.3M**
- Support Units also receive \$4.1M in One-Time Funding (shown in Table 8, lines 26 to 41)

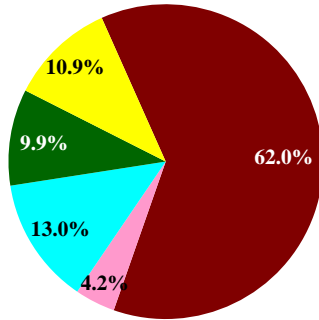
## University-wide Expenditures (Table 7)

- **Total of \$80.1M**
- Major items:
  - Utilities (\$25.7M)
  - Library Acquisitions (\$15.4M)
    - Includes incremental base allocation
  - MMI Transfer held constant at \$15.5M
  - IT Infrastructure (\$10.1M)

## One-Time Allocations (Table 8)

- **Total of \$79.6M**
- Major Priority Items
  - Support for the Endowed Chairs Matching Program (\$15M)
  - Long-Range Space Plan (\$35M)
    - Weldon (\$15M); Wellness Centre (\$10M); Student Spaces in NSc and Taylor Library(\$10M)
  - Multi-year Plan for New Engineering Building (\$6.8M)
  - Scholarship Initiatives in the SSHRC Disciplines (\$2.5M)
  - Pedestrian-friendly and Campus Safety Initiatives (\$2M)
  - Energy Conservation Initiatives (\$1M)
  - Support for Hosting 2020 SSHRC Congress (\$1M)
  - Classroom Modernization (\$1M)

## 2018-19 Operating Expenditures (Total = \$808.2M)



- Faculties Base + One-Time
- Centrally-Funded Student Aid
- Support Units Base + One-Time
- University-Wide Expenditures
- All Other

## The Capital Budget

## Overview of the 2018-19 Capital Budget

- Supports Long-Range Space Plan (Page 37, Table 14)
- Major Projects – underway or upcoming
  - Modernization of University College
  - Western Interdisciplinary Research Building
  - ThreeC+ -- the New Engineering Building
  - Biomedical Research Facility: Phase 1 of Medical School Project
  - Modernization of Thames Hall
  - Multi-Level Parking Structures
    - Will require re-alignment of parking lot categories and increases to parking rates
  - University-wide Infrastructure Projects
  - Planning for Renewal of Library Facilities

## Overview of the 2018-19 Capital Budget

- **Total Spending of \$104.2M** (Table 15, line 10)
  - \$31.2M for New Construction (Table 18, line 10)
  - \$14.9M for Major Renovations (Table 18, line 18)
  - \$58.1M for All Other Expenditures
    - Utilities and Infrastructure
    - Modernization of Academic Facilities
    - General Maintenance and Modernization
    - Housing and Ancillary Projects

**END**